



2010<sup>11</sup> annual report



working together, we serve hope™

A member of  
**FEEDING  
AMERICA**

## *who we are & what we do*

Three Square is Southern Nevada's only food bank providing food assistance to the residents of Lincoln, Nye, Esmeralda and Clark Counties.

The food bank serves as a central collection and distribution center for donated, rescued and solicited food and grocery product. We provide bakery, produce, dairy, non-perishable products and ready-to-eat meals to non-profit and faith based organizations who serve those in need in our community. We also facilitate childhood and senior nutrition programs as well as supplemental nutrition assistance outreach and advocacy efforts. We are a place for members of the community to meet, serve and collaborate as part of the food solution.

Three Square currently provides more than 24 million pounds of food and grocery product – the equivalent of nearly 18 million meals – per year to more than 600 Program Partners including non-profit and faith-based organizations, schools and feeding sites throughout Southern Nevada. Three Square is a member of the Feeding America network of food banks.

## *our mission*

To provide wholesome food to hungry people, while passionately pursuing a hunger-free community.

## *our vision*

No one in our community should be hungry.

By bringing together the resources, experience and passion of the people and businesses of Southern Nevada, we can make sure no one has to. When we work together, we don't just serve food. We serve hope.

## *our core values*

### **COMPASSION**

With respect for our diverse community and a willingness to put ourselves in the shoes of others, we act from the heart.

### **COLLABORATION**

We believe in the power of working together, and we are thankful for those who help us help others.

### **INNOVATION**

The status quo is yesterday's news; we believe new ideas will drive efficient solutions to this oldest of problems.

### **STEWARDSHIP**

By planning ahead and holding ourselves accountable, we ensure the responsible and sustainable use of resources in the long-term.

### **TRANSPARENCY**

We operate in the public eye, with integrity and respect for those who fund us, rely on us, and give us their time and trust.

### **URGENCY**

It is not enough to plan; we must act with all speed to help those who are hungry.



# *financial position*

## ASSETS

2011

2010

### CURRENT ASSETS

|                         |           |            |
|-------------------------|-----------|------------|
| Cash                    | 589,877   | 1,198,813  |
| Cash, restricted        | -         | 3,740,799  |
| Investments             | 1,243,762 | 17,689     |
| Investments, restricted | 2,757,603 | 122,350    |
| Accounts receivable     | 95,134    | 89,123     |
| Pledges receivable      | 1,001,731 | 2,569,983  |
| Grants receivable       | 161,989   | 143,139    |
| Inventory               | 2,211,947 | 2,274,716  |
| Prepaid expenses        | 43,264    | 143,637    |
|                         | <hr/>     | <hr/>      |
|                         | 8,105,307 | 10,300,249 |

### OTHER ASSETS

|                                                              |               |               |
|--------------------------------------------------------------|---------------|---------------|
| Pledges receivable, net of current position, net of discount | 829,311       | 484,327       |
| Deposits                                                     | 4,430         | 4,950         |
| Property & equipment, net                                    | 19,806,847    | 20,161,049    |
|                                                              | <hr/>         | <hr/>         |
|                                                              | \$ 28,745,895 | \$ 30,950,575 |

**LIABILITIES & NET ASSETS****2011****2010****LIABILITIES**

|                                |           |         |
|--------------------------------|-----------|---------|
| Accounts payable               | 144,707   | 200,380 |
| Accrued expenses               | 352,832   | 289,977 |
| Deferred revenue               | 45,000    | 54,100  |
| Notes payable, current portion | 68,193    | 68,193  |
| Line of credit                 | 1,000,000 | -       |

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|  |           |         |
|--|-----------|---------|
|  | 1,610,732 | 612,650 |
|--|-----------|---------|

|                                           |         |         |
|-------------------------------------------|---------|---------|
| Notes payable, long-term, net of discount | 130,945 | 191,419 |
|-------------------------------------------|---------|---------|

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|  |           |         |
|--|-----------|---------|
|  | 1,741,677 | 804,069 |
|--|-----------|---------|

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**NET ASSETS**

|                        |            |            |
|------------------------|------------|------------|
| Unrestricted           | 18,215,573 | 18,833,698 |
| Temporarily restricted | 8,788,645  | 11,312,808 |

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|  |            |            |
|--|------------|------------|
|  | 27,004,218 | 30,146,506 |
|--|------------|------------|

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|  |               |               |
|--|---------------|---------------|
|  | \$ 28,745,895 | \$ 30,950,575 |
|--|---------------|---------------|

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# *statement of activities*

|                                       | 2011       | 2010       |
|---------------------------------------|------------|------------|
| <b>UNRESTRICTED NET ASSETS</b>        |            |            |
| Revenue, gains and other support      |            |            |
| In-kind contributions                 | 36,762,635 | 12,843,650 |
| Contributions and grants              | 3,420,771  | 1,178,113  |
| Shared maintenance fees               | 1,155,366  | 488,920    |
| Special events, net                   | 170,763    | -          |
| Investment return                     | 226,055    | 7,314      |
| Income from imputed interest          | -          | 18,615     |
| Rental income                         | 118,389    | 23,333     |
| Other income                          | 9,924      | 2,897      |
|                                       | <hr/>      | <hr/>      |
|                                       | 41,863,903 | 14,562,842 |
| Net assets released from restrictions | 5,357,095  | 2,794,483  |
|                                       | <hr/>      | <hr/>      |
|                                       | 47,220,998 | 17,357,325 |
| Expenses                              |            |            |
| Food Program                          | 44,639,707 | 15,408,593 |
| Management and general                | 1,332,232  | 595,925    |
| Fundraising                           | 1,867,184  | 825,534    |
|                                       | <hr/>      | <hr/>      |
|                                       | 47,839,123 | 16,830,052 |

|                                                                 | 2011          | 2010          |
|-----------------------------------------------------------------|---------------|---------------|
| <b>INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS</b>           | (618,125)     | 527,273       |
| <b>TEMPORARILY RESTRICTED NET ASSETS</b>                        |               |               |
| Other contributions and grants                                  | 2,676,822     | 4,102,750     |
| Investment return                                               | 156,110       | 1,335         |
| Net assets released from restrictions                           | (5,357,095)   | (2,794,483)   |
| <b>INCREASE (DECREASE) IN TEMPORARILY RESTRICTED NET ASSETS</b> | (2,524,163)   | (1,309,602)   |
| <b>INCREASE (DECREASE) IN NET ASSETS</b>                        | (3,142,288)   | 1,836,875     |
| <b>NET ASSETS AT BEGINNING OF YEAR</b>                          | 30,146,506    | 28,132,267    |
| <b>PRIOR PERIOD ADJUSTMENT</b>                                  | -             | 177,364       |
| <b>NET ASSETS AT BEGINNING OF YEAR, RESTATED</b>                | 30,146,506    | 28,309,631    |
| <b>NET ASSETS AT END OF YEAR</b>                                | \$ 27,004,218 | \$ 30,146,506 |







Never doubt that  
a small group of  
thoughtful, committed  
citizens can change  
the world. Indeed,  
it's the only thing  
that ever has.

- Margaret Mead

2010<sup>annual report</sup>11



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(Communities in Schools)

### Full Plate Society

**Gold \$500,000 - \$999,999**

Elaine Wynn  
(Communities in Schools)

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